REGIONAL TRANSIT ISSUE PAPER

Page 1 of 2

Agenda	Board Meeting	Open/Closed	Information/Action	Issue	
Item No.	Date	Session	Item	Date	
8	05/10/10	Open	Action	04/30/10	

Subject: Accepting Public Comment on Proposed Fiscal Year 2011 Budget

ISSUE

Whether to accept public comment on Proposed Fiscal Year 2011 Budget

RECOMMENDED ACTION

- A. Accept Public Comment on the Proposed Fiscal Year 2011 Budget; and
- B. Motion: To Continue the Public Hearing to June 14, 2010

FISCAL IMPACT

None as a result of this action.

DISCUSSION

The Proposed Fiscal Year 2011 Budget was released for public review on April 12, 2010. The public is offered an opportunity to express opinions regarding the proposed Fiscal Year 2011 Budget (Attachment 1). As of this date, staff has received no public comments. On June 14, 2010, staff will recommend that the Board close the public hearing and adopt the Fiscal Year 2011 Budget.

Staff is still working with all departments within RT to refine the budgeted revenues and expenses at the Division level. It is a work in progress, and staff is working to trim expenses even further.

Since the Proposed FY 2011 Budget was released for the 60-day public review, the following updated information has been received on revenues and expenditures that will impact the final FY 2011 Budget .

Revenues:

- Potential decrease in projected fare revenue for FY 2010 of \$1.1 million to reflect a reduction in ridership and less than anticipated fare revenues. The reduction in FY 2010 projections reduces the base for FY 2011 projections and as a result, fare revenues for FY 2011 will also decrease by \$1.0 million, for a combined reduction in revenue of \$2.1 million.
 - Unknown factors that may affect the final fare revenue projection include potential changes in State furloughs; increases in gas price's and fluctuations in regional unemployment.
- Potential increase in Measure A revenue projection for FY 2011 of \$4,070,765, based on updated information from the Sacramento Transportation Authority (STA). STA will propose a 0% change from FY 2010 projected revenues at the May 13 STA Board meeting. The FY 2011 budget currently assumes a 14% decrease over FY 2010 revenues.

Approved:	Presented:
FINAL 5/5/10	
General Manager/CEO	Chief Financial Officer
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- Potential decrease in contract revenue and corresponding increase in fare revenue related to the RT Sacramento County Department of Human Assistance (DHA) contract and the inability to come to terms on the agreement. If the contract is not renewed, contract revenue may decline by \$2.2 million. However, the need for transportation services by the recipients of the monthly stickers which, when combined with an RT-issued ID card are the equivalent of a monthly pass, will remain. RT will likely receive as much or more in increased fare revenue from former sticker recipients who will instead pay for transit directly.
- Potential additional reductions in contract revenue from the Cities of Elk Grove and Folsom due to service reductions and requested contract revisions.

Expenditures:

- Overall projected savings from adopted service reductions may change. Service reduction savings were an estimate and since the Board adopted service changes, staff has implemented the final run cut so that actual cost savings can be evaluated and built into the FY 2011 Operating Budget. Staff expects that each run cut will result in additional efficiencies that will translate into additional cost savings as the year progresses.
- Salary and benefits is an area of continued analysis due to the costs related to the
 reduction in work force, including retirements; savings associated with union concessions;
 and operational labor/fringe benefit savings directly resulting from service reductions.
 While variances remain, staff continues to fine tune the labor budget details and work with
 all departments to finalize the position count and reduction in work force numbers. Any
 revisions to the proposed budget will be provided by the June 14th Board meeting.

Proposed FY 2011 Capital Budget

With regard to the Capital Budget, the total proposed budget includes all known and estimated funding sources. Staff continues to work with external agencies to finalize funding availability for ongoing and new projects. Final revisions to the proposed Capital budget, if any, will be provided by the June 14th Board meeting.



Attachment 1



Sacramento Regional Transit District

Abridged Proposed Budget Fiscal Year 2010-2011



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Board of Directors

Steve Miller, Chair City of Citrus Heights

Don Nottoli, Vice Chair County of Sacramento

Steve Cohn City of Sacramento

Roger Dickinson
County of Sacramento

Lauren Hammond City of Sacramento

Pat Hume City of Elk Grove

Roberta MacGlashan County of Sacramento

> **Andy Morin** City of Folsom

Bonnie PannellCity of Sacramento

David Sander, Ph.D.City of Rancho Cordova

Ray Tretheway
City of Sacramento

Board of Directors Alternates

Steve DetrickCity of Elk Grove

Robert McGarvey
City of Rancho Cordova



Executive Team

Mike Wiley

General Manager/CEO

Bruce Behrens

Chief Legal Counsel

Dee Brookshire

Chief Financial Officer

RoseMary Covington

Assistant General Manager of Planning and Transit System Development

Dan Bailey

Chief Administrative Officer/EEO Officer

Mark Lonergan

Chief Operating Officer

Alane Masui

Assistant General Manager of Marketing and Communications

Mike Mattos

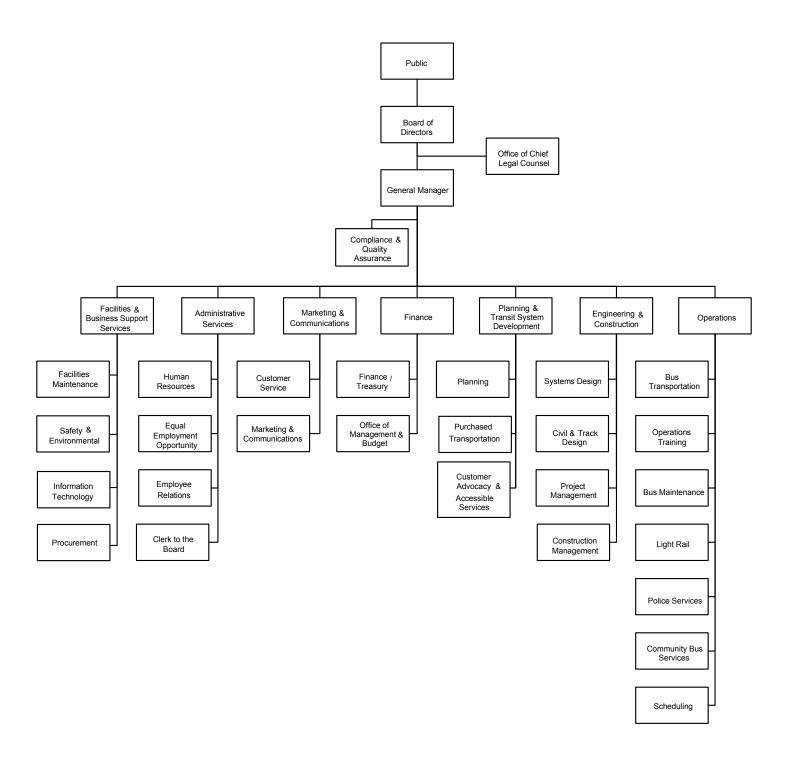
Chief of Facilities and Business Support Services

Diane Nakano

Assistant General Manager of Engineering and Construction



Organizational Structure





District Profile

Facts

Sacramento Regional Transit District

Constructs, operates, and maintains a comprehensive mass transportation system that serves 418 square miles in Sacramento County

Bus Service				
Power	Compressed Natural Gas, Diesel, Gasoline			
Routes	94			
Schedule	5:04 am to 11:33 pm daily			
Stops	3,500			
Vehicles	216 CNG Buses; 4 CNG Replica Streetcars; 28 Shuttle Vans (9 diesel, 19 gasoline)			
Annual Ridership	17,735,397			

Light Rail Service				
Power	Electrical			
Miles	36.89			
Schedule 3:50 am to 12:50 am daily				
Stops	48			
Vehicles	76			
Annual Ridership	17,315,017			

Paratransit				
ADA Passenger Trips Provided	330,616			
ADA Vehicle Revenue Miles	3,102,585			
Vehicles	109			

Passenger Amenities/ Customer Service				
Transfer Centers	26			
Park & Ride	18			
Annual Customer Service Calls	950,904			
Customer Info Line	(916) 321-2877			
Website	www.sacrt.com			

History			
Apr 1, 1973	Began operations by acquiring the assets of Sacramento Transit Authority		
1973	Completed new maintenance facility and purchased 103 new buses		
1987	Opened the 18.3-mile light rail system, linking the northeastern Interstate 80 and southeastern Highway 50 corridors with Downtown Sacramento		
Sep 1998	Completed the first light rail extension to Mather Field/Mills Station along the Gold Line corridor		
Sep 2003	Opened the South Line, extending light rail to South Sacramento		
Jun 2004	Extended light rail from Mather Field/Mills to Sunrise Boulevard		
Oct 2005	Extended light rail from Sunrise Boulevard to Folsom, including four new stations		
Dec 2006	Extended light rail from downtown Sacramento to Sacramento Amtrak station		



Strategic Plan

Adopted by the Board of Directors in January 2004, the RT strategic plan establishes RT's commitment to become a more efficient and competitive public transportation provider in the Sacramento region.

The Strategic Plan outlines the way RT will implement the Regional Metropolitan Transportation plan and defines RT's vision and mission. These purposes require that RT align its goals with the Region's, shape activities to support the goals, responsibly manage the things that are done, commit resources, and measure performance.

RT acts as the Region's focal point for transit research and development, strategic planning and system assessment, intermodal research coordination and facilitation, and transit education and safety training. RT's programs involve multiple modes of transportation.

This plan is RT's commitment to the people of the Sacramento Region to make their lives better. RT will accomplish this through regional leadership, ethical and sound business practices, and financial sustainability. RT will continue to focus on customer service and provide safe, clean, and reliable transportation service. To prepare for future needs in the 21st Century, RT will build and continuously develop a highly skilled transportation workforce, and will increase our readiness to respond to transportation emergencies that disrupt communities and affect our customers throughout the region. RT will continue to challenge itself to meet the growing transportation needs of the Sacramento Region.

The RT's Strategic Plan summary of Mission, Vision, Values and Goals are on the following page is the result of the hard work of many of RT's employees and partners who are dedicated to leading the way to transportation excellence in the 21st Century. The plan is best seen as an evolving process, not a rigid or fixed document. This strategic plan will change as the needs of the Region change and reflect the transportation requirements of the Region.



Strategic Plan, cont.

Our Mission

To promote and enhance regional mobility and serve the public by providing quality transit services and solutions that improve the overall quality of life in the Sacramento region.

Our Vision

A coordinated regional public transportation system that delivers quality and environmentally sensitive transit services that are an indispensable part of the fabric of communities throughout the Sacramento region.

Our Values

- Financial Sustainability
- Customer Service
- Regional Leadership
- Quality Workforce
- Ethical and Sound Business Practices

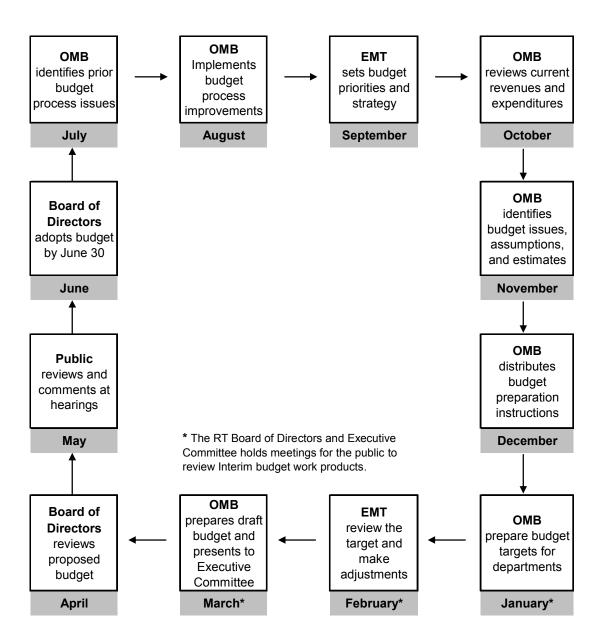
Our Goals

- 1. Secure the financial means to deliver our services and programs.
- 2. Provide total quality customer service.
- 3. Create a "World Class" regional transit system.
- 4. Be a great workplace, attract and retain a qualified, talented and committed workforce.
- 5. Conduct our business in a sound and ethical matter.



Budget Process

RT uses the annual budget to help measure and account for taxpayer dollars. The budget, as adopted by the Board of Directors, authorizes RT to spend funds. It details how RT allocates tax resources to expenditures and serves as a benchmark for evaluating accomplishments and assessing fiscal responsibility.





Voting System

RT is governed by an eleven-member Board of Directors. Six entities (5 cities and 1 county) make appointments to RT's Board. Eight directors are appointed by "member entities" and represent jurisdictions annexed into RT's district. Three directors are appointed by "participating entities" and represent jurisdictions that contract with RT to receive transit service.

In January 2006, the RT Board directed staff to pursue legislation to change the voting system from a one-member-one-vote system to one that provides for weighted voting based upon the financial contribution made by each entity to RT. Assembly Bill 2137 established the new weighted voting system.

The system creates 100 voting shares. RT allocates the shares to jurisdictions and their members as follows:

- Five shares to each annexed jurisdiction
- Remaining shares to all jurisdictions based on financial contribution of Transit Development Act funds, funds through contracts, other local funds, and federal funds

On March 12, 2007, the RT Board of Directors adopted the new Schedule of Weighted Voting Distribution for the remainder of FY 2007. For all subsequent years, the Schedule is to be included in the proposed budget document and distributed to voting entities at least 60 days in advance of budget adoption. A summary of the tabulated vote shares adopted for FY 2010 and for FY 2011 is shown in the table below. A detailed FY 2011 Schedule of Weighted Voting is shown on the next page.

Vote Shares By Jurisdiction

Jurisdiction	Status	Shares - FY	Shares – FY
		2010 Budget	2011 Proposed
County of Sacramento	Annex	42	42
City of Sacramento	Annex	36	36
City of Rancho Cordova	Annex	9	9
City of Citrus Heights	Contract	6	5
City of Elk Grove	Contract	4	5
City of Folsom	Contract	3	3
Total		100	100



Voting System, cont.

Code Section:								
102205(b)(6)	FY 10 Federal Funds Available in the Sacramento MSA	36,450,593						
102205(b)(7)	Allocation of Federal Funds to jurisdictions other than RT	5,326,248						
102205(b)(8)	FY 10 Federal Funds Available for use in RT Service Area:	31,124,345						
		Jurisdictio	n Specific Val	ues				
		City of Sacramento	County of	Rancho Cordova	Citrus Height:	Folsom	Elk Grove	Totals:
102205(b)(10)	Population:**	481,097	565,309	61,817	87,565	71,018	141,430	1,408,236
	Proportionate Population:	34.16%	40.14%	4.39%	6.22%	5.04%	10.04%	100.00%
	Member:	Yes	Yes	Yes	No	No	No	
102100.2, 102100.3	Seats on the Board:	4	3	1	1	1	1	11
	Federal Funds Attributed to Entity							
102105.1(d)(2)(D)	(Total Federal Funding x Share of Population):	10,633,039	12,494,264	1,366,258	1,935,331	1,569,615	3,125,837	31,124,345
102105.1(d)(2)(A), 102205(b)(3)	FY 11 State TDA Funds Made Available to RT:	12,351,110	13,962,557	1,587,015	0	0	0	27,900,682
102105.1(d)(2)(B), 102205(b)(4)	FY 11 Funds Provided Under Contract:	0	0	0	1,680,698	971,400	596,633	3,248,731
102105.1(d)(2)(C), 102205(b)(5)	FY 11 Other Local Funds	0	0	0	0	0	0	0
102105.1(d)(2)	Total Financial Contribution:	22,984,149	26,456,821	2,953,273	3,616,029	2,541,015	3,722,470	62,273,758
102105.1(d)(2)	Proportionate Financial Contribution:	36.91%	42.48%	4.74%	5.81%	4.08%	5.98%	100.00%
		Votin	g Calculation					
		City of Sacramento	County of Sacramento	Rancho Cordova	<u>Citrus</u> <u>Heights</u>	<u>Folsom</u>	Elk Grove	<u>Totals:</u>
102105.1(d)(1)	Incentive Shares (5 for member jurisdictions)	5	5	5	0	0	0	15
102105.1(d)(2)	Financial Contribution Shares (Proportionate Financial Share x Remainder of 100 shares):	31.3720	36.1120	4.0310	4.9357	3.4683	5.0810	85.0000
102105.1(d)(3)	Total Shares:	36.3720	41.1120	9.0310	4.9357	3.4683	5.0810	100.0000
102105.1(d)(4)(i)	Shares After Rounding:	36	41	9	5	3	5	99
102105.1(d)(4)(i), 102105.1(d)(4)(ii)	Share Adjustment (To Ensure 100 Shares):	36	42	9	5	3	5	100
102105.1(d)(7)	Distribution of Shares Among Members (Assuming All Members Present to Vote):***							
```	Member 1 Member 2 Member 3 Member 4 Member 5	9 9 9 9 9 N/A	14 14 14 14 N/A N/A	9 N/A N/A N/A N/A	5 N/A N/A N/A N/A	3 N/A N/A N/A N/A	5 5 N/A N/A N/A N/A	
	T. (-1)/-(	0.0	40		-	•	-	400

Total Votes:

36

42

3

5

100

^{*} In addition to the funding sources set forth below, RT projects following funds for operating purposes: \$22,922,104 - Measure A

** Population as measured by the population statistics used by SACOG to allocate TDA funds for the same fiscal year for which the budget is adopted.

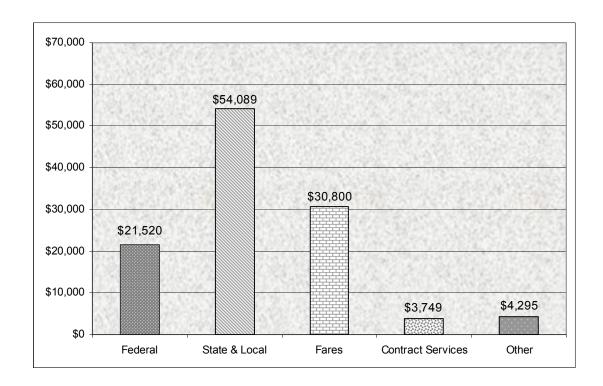
*** If, in any vote allocation, any member would have more than 15 votes, that jurisdiction will be given an additional seat and the votes will be reallocated to the larger number of members.



## Revenues

## **Operating Revenue by Funding Source**

(Dollars in Thousands)



	FY 2008		FY 2008 FY 2009		FY 2010		FY 2010		FY 2011		FY 2010 to FY 201		
		Actual		Actual		Budget	Р	rojected	Ρ	roposed	V	ariance	Percent
Federal	\$	21,426	\$	30,309	\$	31,716	\$	31,214	\$	21,520	\$	(9,694)	(31.1%)
State & Local		84,558		70,725		56,394		51,418		54,089		2,671	5.2%
Fares		29,866		32,571		41,000		33,072		30,800		(2,272)	(6.9%)
Contract Services		4,732		4,311		3,773		3,570		3,749		179	5.0%
Other		12,294		3,409		4,146		3,849		4,295		446	11.6%
Revenue		152,876		141,325		137,029		123,123		114,453		(8,670)	(7.0%)
Carryover (Surplus)		-		-		3,770		5,883		-		(5,883)	(100.0%)
Total Revenue	\$	152,876	\$	141,325	\$	140,799	\$	129,006	\$	114,453	\$	(14,553)	(11.3%)



#### Revenue cont.

#### **Federal Funding**

This category includes formula-based allocations to RT from the federal government. Each year Congress authorizes the appropriation and the Federal Transit Administration allocates the dollars to RT. RT can use the funds for operating, planning, and capital, subject to specific regulations.

- The FY 2011 Budget proposes \$21.5 million in federal funding, a decrease of \$9.7 million (-31.1%) from the FY 2010 Projected Budget (\$31.2 million).
- This reflects a decrease in Federal Stimulus Funding (ARRA) of \$7.2 million and a decrease in Section 5307 Urbanized Area Formula of \$2.5 million.
- Federal stimulus funds received in FY 2009 and in FY 2010 are not projected for FY 2011. This will result in a \$7.2 million reduction in FY 2011.
- Section 5307 Urbanized Area Formula funds will also decline by \$2.5 million.

#### State and Local Funding

This category includes formula-based allocations to RT from state and local government sales taxes. RT receives funding from the California Transportation Development Act Local Transportation Fund (TDA-LTF), the Transportation Development Act State Transit Assistance Program (TDA-STA), and Sacramento County Measure A.

- The FY 2011 Budget proposes \$54.1 million in state and local funding revenue, an increase of \$2.7 million (5.2%) from the FY 2010 Projected Budget (\$51.4 million).
- This reflects a decrease in Measure A revenue of \$3.7 million, a decrease in the LTF funding of \$4.7 million, and an increase in STA revenue of \$11.1 million.
- The Sacramento Transportation Authority (STA) Board will consider reducing the Measure A allocation by 14% in FY 2011. This will result a \$3.7 million reduction in FY 2011.
- Based on Sacramento Area Council of Governments (SACOG) projection for sales tax revenue, the FY 2010 projected receipts were reduced by 10%, bringing the total year-to-year reduction in LTF to 18.8%. The additional impact in dollars is estimated to be a decline by \$2.6 million in FY 2010, with a subsequent decline of 14% in FY 2011 estimated at \$3.9 million, for an additional two-year decline of \$6.5 million from LTF alone.
- As a result of Governor Schwarzenegger's approval of gas tax swap legislation (AB X8 6 and AB X8 9), State Transit Assistance (STA) funding increased by 11.4 million in FY 2011.

#### **Fares**

This category includes rider monies deposited in the fare box and the sale of tickets and passes.

- The FY 2011 Budget proposes \$30.8 million in fare revenue, a decrease of \$2.3 million (-6.9%) from the FY 2010 Projected Budget (\$33.1 million).
- This reflects a decrease in cash farebox revenue and prepaid sales of \$2.3 million due to service cuts of approximately 22% and also as result of the reduction in ridership.



### Revenues, cont.

 RT ridership and fare revenue have been adversely affected by the downturn in the economy, along with state furloughs and high unemployment. Fare revenue is projected to be approximately \$7.5 million below the FY 2010 adopted budget.

#### **Contract Services**

This category includes contracts with the cities of Citrus Heights, Elk Grove, and Folsom. These cities purchase RT transit services.

- The FY 2011 Budget proposes \$3.7 million in Contracted Services revenue, an increase of \$0.2 million (5.0%) from the FY 2010 Projected Budget (\$3.6 million).
- This reflects an increase in Folsom contract revenue of \$0.5 million due to a change in billing methodology. Operating expenses in the same amount offset this increase elsewhere in this budget.
- In addition, there is a decrease in the Citrus Heights contract of \$0.3 million due to a reduction in LTF funding in FY 2011.

#### Other

This category includes investment income, commercial real estate leases, advertising income, bus book sales, fare evasion fines, promotional item sales, photo identification activities and parking revenue.

- The FY 2011 Budget proposes \$4.3 million in other revenue, a increase of \$0.4 million (11.6%) from the FY 2010 Projected Budget (\$3.7 million).
- An increase in Investment income of \$0.1 million.
- An increase in Park & Ride Parking revenue of \$0.4 million.
- A decrease in Miscellaneous income of \$0.1 million.

#### Carryover

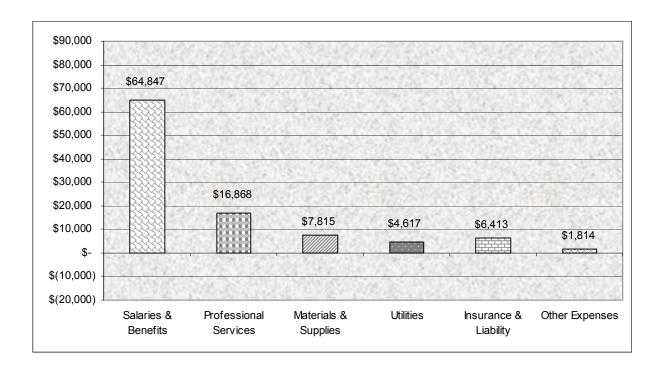
This category includes carryover surpluses from year to year. There is a carryover surplus of \$5.9 million in FY 2010.



## **Expenses**

## **Operating Expenses by Expense Category**

(Dollars in Thousands)



	FY 2008		FY 2009		FY 2010	F	Y 2010	FY 2011		FY 2010 to FY 201		FY 2011
	Actual		Actual		Budget		Projected		Proposed		/ariance	Percent
Salaries & Benefits	\$ 92,720	\$	89,845	\$	89,866	\$	92,116	\$	64,847	\$	(27,269)	(29.6%)
Professional Services	25,071		25,643		23,378		22,091		16,868		(5,223)	(23.6%)
Materials & Supplies	10,817		9,848		9,162		9,092		7,815		(1,277)	(14.0%)
Utilities	5,550		5,545		5,574		5,432		4,617		(815)	(15.0%)
Insurance & Liability	11,159		7,104		10,363		10,363		6,413		(3,950)	(38.1%)
Other Expenses	2,132		2,054		2,462		1,991		1,814		(177)	(8.9%)
Expense	\$ 147,449	\$	140,039	\$	140,805	\$	141,085	\$	102,374	\$	(38,711)	(27.4%)

Estimated Shortfall at June 30, 2010

Carryover Expense FY 2011

**Total Expenses** 

(12,079)

12,079

\$ 129,006 \$ 114,453



### Expenses, cont.

#### Salaries & Benefits

This category includes payroll and benefits for all positions authorized by the Board of Directors. It accounts for wages, overtime, pension, dental, medical, FICA, vision and all other RT-paid employee benefits.

- The FY 2011 Budget proposes \$64.8 million for salaries and benefits, a decrease of \$27.3 million (-29.6%) from the FY 2010 Projected Budget (\$92.1 million).
- This proposed budget decrease in salaries and benefits of \$27.3 million includes the following: management and administrative layoffs of \$9.3 million, labor reductions in the Operations Division due to service cuts of \$9.5 million, and Labor union concessions of \$8.5 million.
- In addition, the District has implemented the following labor cost reductions: an 18-month salary freeze, a hiring freeze, eliminating unfilled positions, 21% service reduction, and the elimination of all contract, temporary, and intern positions.

#### **Professional Services**

This category includes: purchased transportation (Paratransit) to comply with the Americans with Disabilities Act (ADA), transit security, equipment maintenance, facilities maintenance, attorney fees, and services provided by outside consultants.

- The FY 2011 Budget proposes \$16.9 million for Professional Services, a decrease of \$5.2 million (-23.6%) from the FY 2010 Projected Budget (\$22.1 million).
- This reflects a decrease in Security Services of \$0.9 million, a decrease in purchased transportation (Paratransit) of \$3.5 million and a decrease in consultants/outside services of \$0.8 million.

#### **Materials and Supplies**

This category includes fuel, bus and light rail parts, small maintenance tools and equipment, cleaning supplies, printing materials, and general office supplies.

- The FY 2011 Budget proposes \$7.8 million for materials and supplies, a decrease of \$1.3 million (-14.0%) from the FY 2010 Projected Budget (\$9.1million).
- This reflects a decrease in office supplies, ticket printing and other supplies of \$0.1 million. In addition, other costs associated with the service reduction including Fuel, CNG, Consumables, Tires, and Parts are decreased by about \$1.2 million.

#### **Utilities**

This category includes electricity, water, gas, refuse, and telephone for bus, light rail, and administrative facilities.

- The FY 2011 Budget proposes \$4.6 million for Utilities, a decrease of \$0.8 million (-15.0%) from the FY 2010 Projected Budget (\$5.4 million).
- This reflects a decrease in Light Rail Traction costs of \$0.8 million.



### Expenses, cont.

#### Insurance and Liability

This category includes: premiums, claims, and attorney fees related to personal liability insurance, property damage insurance, worker's compensation claims, and commercial insurance for amounts in excess of self-insured amounts.

- The FY 2011 Budget proposes \$6.4 million for casualty and liability insurance, a decrease of \$4.0 million (-38.1%) from the FY 2010 Projected Budget (\$10.4 million).
- This reflects a decrease in PLPD accrual of \$1.6 million and a decrease in the workers comp accrual of \$2.4 million due to a reduction in work force of approximately 200 employees.

#### Other

This category includes, but is not limited to, travel and training, seminars, dues and subscriptions, awards and ceremonies, building leases, equipment leases, taxes, freight, advertising, legal notices, and bad debt.

- The FY 2011 Budget proposes \$1.8 million for other expenditures, a decrease of \$0.2 million (-8.9%) from the FY 2010 Projected Budget (\$2.0 million).
- This reflects a decrease in Dues and Subscriptions, Events and Sponsorship, travel expenses, Awards and Ceremonies and the Employee Assistance Program.

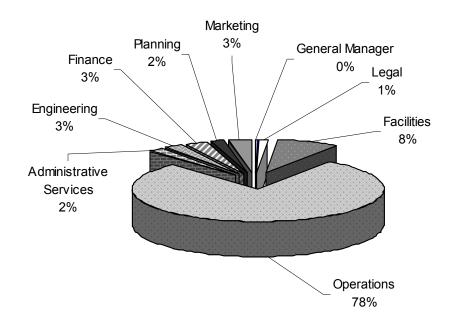
#### Carryover

This category includes carryover deficits from year to year. There is an estimated shortfall of \$12.1 million in FY 2010 carried to FY 2011 as part of the 18 Month Re-Balancing plan.



### **Positions**

The Fiscal Year 2011 Budget proposes 1,204 Board authorized positions, no change from the Fiscal Year 2010 Adopted Budget (1,204 positions). Out of 1,204 authorized positions, 1068 positions are currently filled and 868 positions are funded in the Proposed Fiscal Year 2011 Budget.



	FY 2008	FY 2009	FY 2010	FY 2010	FY 2011
Division	Budget	Budget	Budget	Filled	Funded
General Manager	7	6	6	2	2
Legal	10	10	10	9	9
Facilities	94	95	95	89	69
Operations	934	933	905	816	683
Administrative Services	33	30	30	24	18
Engineering	46	44	44	31	22
Finance	32	32	32	28	23
Planning	43	43	42	35	16
Marketing	36	40	40	34	26
Total	1,235	1,233	1,204	1,068	868



### **Capital Improvement Plan**

This following table represents the Capital Budget spending plan for the FY 2011 Operating Budget for the projects listed. The full five-year CIP will be adopted by a separate Board action and will cover capital funding priorities between fiscal year 2011 and 2015, and beyond to 2041.

The FY 2011 Budget includes projects focused on the following capital priorities:

#### System Expansion:

- South Sacramento Phase 2 light rail extension
- Green Line to the River District (GL-1)

#### Fleet Program:

UTDC Light Rail Vehicle Retrofit

#### Infrastructure Program:

Light Rail Crossing Enhancements

#### Facilities Program:

• Bus Maintenance Facility #2 (Phase 1)

#### Transit Technologies Program:

Light Rail Station Video Surveillance and Recording System

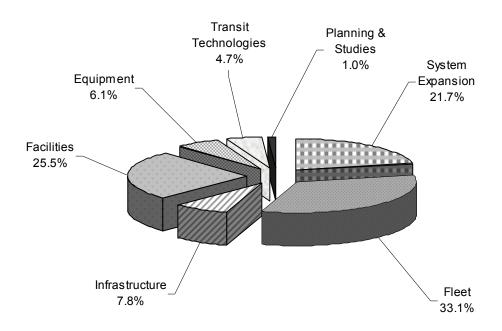
## Impact of Capital Improvements on Operating Budget

Capital projects approved in the current year budget impact future operating and capital budgets as follows:

- 1. Capital projects completed in the current year will require ongoing maintenance and, in case of new service lines, additional and ongoing operating costs.
- 2. Capital projects that are not completed in the current year will require additional capital funding that may require balancing operating funding to meet fiscal constraints.
- Capital projects that are not completed in the current year will affect future years' budgets with increased operating
  costs in the year of completion. Future ongoing operating and maintenance costs are projected using current year
  baseline dollars.



## **Capital Improvements by Category**



(in Thousands)

	F	Y 2011	
Category	Pr		
System Expansion	\$	5,284	21.7%
Fleet		8,063	33.1%
Infrastructure		1,897	7.8%
Facilities		6,200	25.5%
Equipment		1,495	6.1%
Transit Technologies		1,150	4.7%
Planning & Studies		250	1.0%
Total	\$	24,339	100.0%



## **Capital Improvement FY 2011 Funding Additions**

Program	Project Name	Tier	Funded Through FY 2010	FY 2011 Budget Funding	Future Funding Additions		otal Project st Through FY 2040
System Expan	sion Programs						
410	South Sacramento Phase 2 Light Rail Extension	1	\$ 55,234,122	\$ 5,284,338 \$	209,481,540	\$	270,000,000
	System Expansion Total		55,234,122	5,284,338	209,481,540		270,000,000
Fleet Program	s						
R085	UTDC Retrofit	1	18,069,728	5,251,331	-		23,321,059
P005	Paratransit Vehicle Replacement	1	3,290,685	2,811,331	93,460,541		99,562,557
	Fleet Program Total		21,360,413	8,062,662	93,460,541		122,883,616
Infrastructure	Programs						
4017	Bus Stop Improvement Program	- 1	286,883	627,000	4,414,922		5,328,805
B017	Citrus Heights Bus Stop Improvements	- 1	 -	1,270,000	230,000		1,500,000
	Infrastructure Program Total		286,883	1,897,000	4,644,922		6,828,805
Facilities Prog	rams						
715	Bus Maintenance Facility #2 (Phase 1)	1	 21,045,567	6,200,000	-		27,245,567
	Facilities Program Total		 21,045,567	6,200,000	-		27,245,567
Equipment Pro	ograms						
G225	Non-Revenue Vehicle Replacement		 728,940	995,000	22,261,060		23,985,000
	Equipment Program Total		728,940	995,000	22,261,060		23,985,000
Transit Techno	ologies Programs						
G240	Additional Fare Vending Machines/Spares	1	50,000	1,150,000	-		1,200,000
	Transit Technologies Program Total		50,000	1,150,000	-		1,200,000
Planning / Stu	dies						
0580	TMP Downtown Network Implementation Study	1	281,408	250,000	-		531,408
	Planning / Studies Total		281,408	250,000	-		531,408
Total			\$ 98,987,333	\$ 23,839,000 \$	329,848,063	\$	452,674,396

^{*} All project expenditures are subject to available funding.



## **Capital Project 2011 Expenditure Plan**

De	oarom	Project Name	Tier		Expended Through FY 2010	Ev	FY 2011 Budget penditures	Future Expenditures		Total Project Cost through FY 2040
	ogram om Evnansi	on Programs	1161		1 1 2010		penanares	Expenditures		1 1 2040
Oyst	230	Northeast Corridor Enhancements (Phase 1)	- 1	\$	23,654,047	\$	3,033,380	\$ 7,812,573	\$	34,500,000
	F	Amtrak/Folsom Light Rail Extension	i	*	267,749,722	*	-	793,063	*	268,542,785
	410	South Sacramento Phase 2 Light Rail Extension	i		10,181,546		12,070,000	247,748,454		270,000,000
	402	Green Line Light Rail Extension			13,962,929		1,000,000	746,711,063		761,673,992
	404	Green Line to the River District (GL-1)			7,994,621		29,537,046	6,349,215		43,880,882
	800	Swanston Pedestrian Bridge	1		95,362		-	856,435		951,797
		System Expansion Total			323,638,227		45,640,426	1,010,270,803		1,379,549,456
Flee	t Programs									
	771	Paratransit Vehicle Replacement (Up to 50)	0		4,546,575		449,890	-		4,996,465
	660	Siemens LRV Retrofit Communication Kits	0		3,300,248		2,753	1,090		3,304,091
	B005	CNG Bus Replacement (91 in 2008)	0		38,911,703		94,879	1,660,733		40,667,315
	R085	UTDC Retrofit	1		5,582		2,100,000	11,494,418		13,600,000
	651	Siemens Light Rail Vehicle Mid-Life Overhaul	1		7,134,501		2,811,911	-		9,946,412
	B040	Neighborhood Ride Vehicle Replacement	1		1,444,692		633,717	8,811,591		10,890,000
	B041	Neighborhood Ride Vehicle - Hybrid			4,173		727,344	808,074		1,539,591
	P005	Paratransit Vehicle Replacement	- 1		904,858		3,397,310	292,997,832		297,300,000
	R110	Siemens E & H Ramp Replacement	0		-		660,000	660,000		1,320,000
		Fleet Program Total			56,252,332		10,877,804	316,433,738		383,563,874
Tran		Development								
	TD02	TOD Development 65th Street Station Reconfiguration	0		679,502		498	-		680,000
		Transit Oriented Development Total			679,502		498	-		680,000
Intra	structure Pi	<del>-</del>	•		70.544		4.450			04.000
	4018	OCS/Substation Upgrades	0		79,541		4,459	-		84,000
	990	Watt Avenue Grade Separation	0		2,307,495		-	236,565		2,544,060
	R245	Downtown LR Station Enhancements	0		322,519		201,000	97,739		621,258
	0534 0578	13th & 16th St. LR Station Improvements			456,767		566,216	62,965		1,085,948
	4017	Traction Power Upgrades			299,483 286,303		591,668 180,000	4,862,502		891,151 5,328,805
	G035	Bus Stop Improvement Program Fiber/50-Fig Installation, Maintenance, & Repair	0		155,351		177,379	144,680		477,410
	R280	Amtrak-Folsom Limited Stop Service	ı		120,050		2,695,329	1,084,621		3,900,000
	R010	Light Rail Crossing Enhancements	i		147,814		124,008	3,228,178		3,500,000
	G236	West Citrus Overcrossing OCS Pole Relocation Phase 1	0		23,550		426,450	0,220,170		450,000
	R071	A019 Instrument House Improvements	0		4,669		43,286	_		47,955
	R170	K Street Streetscape Improvements	0		99,618		382	_		100,000
	B017	Citrus Heights Bus Stop Improvements	II		-		300,000	1,200,000		1,500,000
	20	Infrastructure Program Total			4,303,160		5,310,177	10,917,250		20,530,587
Faci	lities Progra	<del>_</del>			.,,		0,010,111	10,011,000		
1	G145	New Headquarters Building	0		-		-	-		-
	4005	Butterfield/Mather Mills LR Station Rehabilitation	0		57,822		76,667	-		134,489
	TE07	Transit Enhancements	0		174,886		45,375	-		220,261
	4007	ADA Transition Plan Improvements	1		178,392		101,191	5,508,417		5,788,000
	4011	Facilities Maintenance & Improvements	1		2,035,335		79,096	19,461,689		21,576,120
	645	Major Light Rail Station Enhancements	1		5,175,602		74,389	43,334,291		48,584,282
	715	Bus Maintenance Facility #2 (Phase 1)	1		14,157,601		5,552,700	5,505,632		25,215,933
	F010	Parking Lot Pilot Program	0		70,000		140,000			210,000
		Facilities Program Total			21,849,638		6,069,418	73,810,029		101,729,085
Equi	ipment Prog	ırams								
	G225	Non-Revenue Vehicle Replacement	- 1		727,097		3,840	23,254,063		23,985,000
		Equipment Program Total			727,097		3,840	23,254,063		23,985,000



## Capital Project 2011 Expenditure Plan (cont.)

Pro	ogram	Project Name	Tier	Expended Through FY 2010	FY 2011 Budget Expenditures	Future Expenditures	Total Project Cost through FY 2040
Tran	sit Technolo	ogies Programs					
	964	Trapeze Implementation (TEAMS)	0	1,498,204	566,008	552,506	2,616,718
2	G155	Farebox Collection / Smart Media Implementation	1	-	-	-	-
	G240	Additional Fare Vending Machines/Spares	1	-	850,000	350,000	1,200,000
	G045	LR Station Video Surveillance & Recording System	1	708,985	719,615	130,099	1,558,699
	G105	Automated Vehicle Location System for Buses	1	-	386,000	1,158,887	1,544,887
	H010	In-Service LR Vehicle Data Retrieval (Security/Maintenance)	II	608,756	432	1,794	610,982
		Transit Technologies Program Total	_	2,815,945	2,522,055	2,193,286	7,531,286
Tran	sit Security	& Safety	_				
	R020	General Order 95 System Upgrade	1	-	375,000	-	375,000
	R165	Ahern/12th Street Improvements	1	64,028	155,972	-	220,000
		Transit Security & Safety Total	_	64,028	530,972	-	595,000
Plan	ning / Studie	es					
	0580	TMP Downtown Network Implementation Study	1	144	281,264	-	281,408
	PD09	Professional Development for RT Transit Planning Staff	1	25,088	17,986	-	43,074
		Planning / Studies Total		25,232	299,250	-	324,482
Othe	er Programs						
	OPE2	Workforce Investment Technical Training	0	195,856	22,014	-	217,870
	OPE3	Train the Trainer-Homeland Security	0	-	42,706	-	42,706
	4024	General Construction Management Support Services	1	350,604	28,424	3,105,972	3,485,000
	4025	General Engineering Support Services	1	313,816	9,903	1,899,970	2,223,689
	G230	Certificates of Participation Payments	1	6,238,706	2,082,282	14,701,537	23,022,525
		Other Program Total	_	7,098,982	2,185,329	19,707,479	28,991,790
Tota	ıl		\$	417,454,143	\$ 74,204,269	\$ 1,455,822,148	\$ 1,947,480,560

¹ G145 New Headquarters Building: Trade-for-value only with no net expense to RT. Total estimated cost is \$14,100,000.

² G155 Farebox Collection / Smart Media Implementation: To be fully funded by SACOG

^{*} All project expenditures are subject to available funding.